

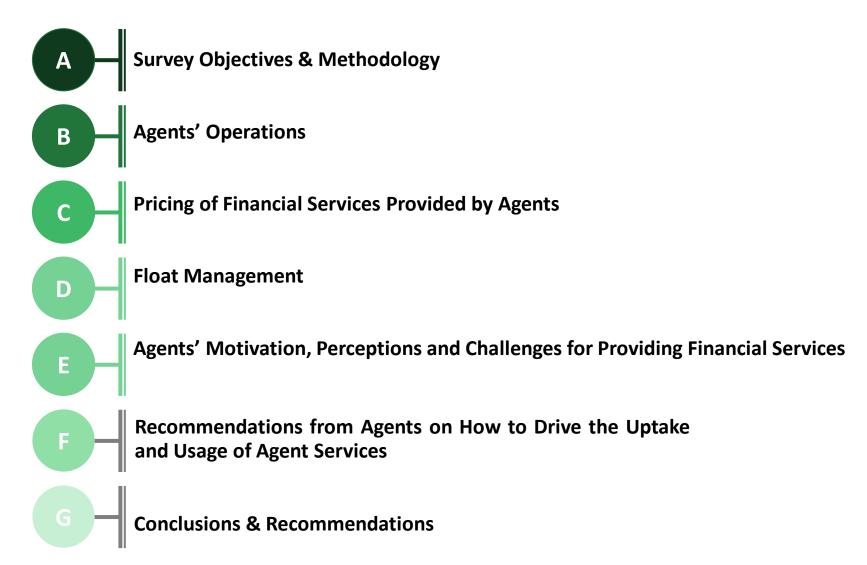
## **Key Findings:**

**EFInA Financial Services Agent Survey 2017** 





### **Contents**





A. Survey Objectives & Methodology



### **Background & Methodology of the Study**

In September 2017, EFInA engaged Ipsos Nigeria to conduct a survey of financial services agents (bank agents, mobile money agents and Super agents) in Nigeria

### **Survey Objectives**

- Understand financial services agents' operations
- Identify trends and factors driving agents to provide financial services
- Identify challenges faced by agents in providing financial services
- Identify agents' motivation for providing financial services
- Identify factors hindering the growth and development of agent networks in Nigeria
- Understand the perceptions of agents' on how financial services providers can increase customer's uptake and usage of agent services
- Provide information to financial services providers about agent transactions and customer preferences

### Methodology:

- The survey was conducted via telephone. EFInA provided a database of 29,000 financial services agents covering thirteen financial services operators
- 818 financial services agents were randomly selected (based on the proportion of agents per region in the database) and interviewed by Ipsos Nigeria
- The survey is not intended to be representative of the experiences of all agents in Nigeria



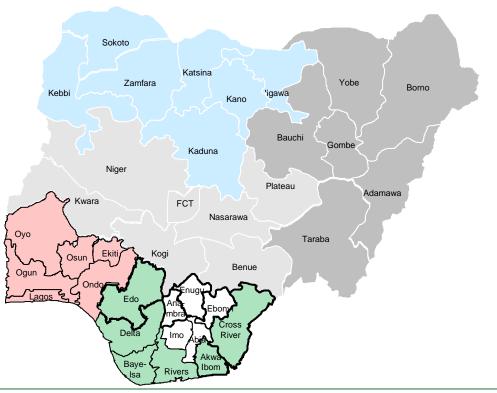
## Sample Breakdown by Geo-political Zones & State

- 818 agents were sampled across all six geo-political zones
- The majority of agents surveyed (512) reported working with a single financial services provider

| North West | 120 |
|------------|-----|
| Jigawa     | 1   |
| Kaduna     | 40  |
| Kano       | 52  |
| Katsina    | 12  |
| Kebbi      | 6   |
| Sokoto     | 8   |
| Zamfara    | 1   |

| North Central | 155 |
|---------------|-----|
| Benue         | 1   |
| Kwara         | 3   |
| Nasarawa      | 6   |
| Niger         | 6   |
| Plateau       | 47  |
| FCT           | 92  |

| South West | 319 |
|------------|-----|
| Ekiti      | 12  |
| Lagos      | 94  |
| Ogun       | 99  |
| Ondo       | 25  |
| Osun       | 30  |
| Оуо        | 59  |



| Access Money (Access Bank), Cellulant (Cellulant Nigeria), QikQik (Eartholeum Networks),        |
|---|
| Mywallet (FETS Solution), Quick-Pay (Fidelity Bank), Fortis Mobile Money, Diamond Y'ello, Paga, |
| FirstMonie, Stanbic #909 Mobile Money (Stanbic IBTC), Teasy Mobile Money, Vcash (Virtual        |
| Terminal Network), Eazymoney (Zenith Bank), First Bank, Diamond Bank, Access Bank, FCMB,        |
| GTB, Wema Bank, Stanbic IBTC Bank, Sterling Bank, Fidelity Bank, Ecobank, Zenith Bank,          |
| Heritage Bank, Skye Bank, Keystone Bank, Union Bank, UBA, Unity Bank, Jaiz Bank, LAPO MfB,      |
| FCMB MfB, Page Microfinance Bank, IFIS, Innovectives, Capricorn Digital, Pocket Moni            |
| (FTranzact) Fcohank Mohile Money (Fcohank)  |

| North East | 42 |
|------------|----|
| Adamawa    | 7  |
| Bauchi     | 2  |
| Borno      | 28 |
| Yobe       | 5  |

| South South | 116 |
|-------------|-----|
| Akwa Ibom   | 26  |
| Bayelsa     | 3   |
| Delta       | 18  |
| Edo         | 29  |
| Rivers      | 40  |

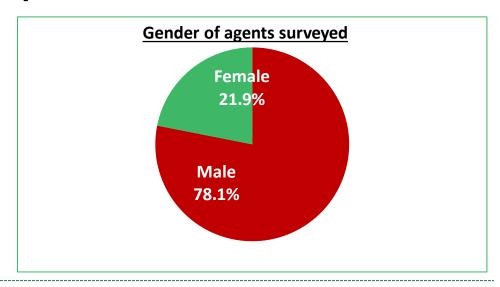
| South East | 66 |
|------------|----|
| Abia       | 29 |
| Anambra    | 9  |
| Ebonyi     | 1  |
| Enugu      | 27 |



### **Overview of Agents Surveyed**

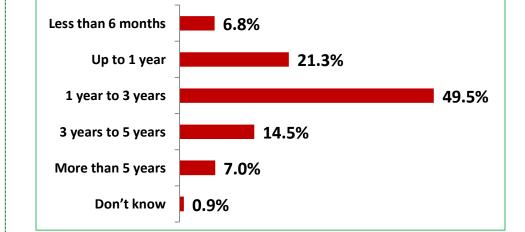
### Of the 818 agents surveyed:

- 78.1% of agents surveyed were male, 21.9% were female
- 49.5% of agents surveyed had been operating as agents between 1 and 3 years
- 486 agents (59.4%) are under 35 years
- 816 agents (99.8%) have primary school education or higher



### **Distribution of Agents Surveyed**

| Principals*            | Number of Agents<br>Surveyed |
|------------------------|------------------------------|
| Mobile Money Operators | 713                          |
| Deposit Money Banks    | 144                          |
| Microfinance Banks     | 5                            |
| Super Agents           | 168                          |
| Others**               | 74                           |



How long have you been an agent?

Principals are Financial Service Providers that employ individual agents to provide financial services

<sup>306 (37.4%</sup> of the agents surveyed) provide financial services for more than one Principal

Some of the Principals reported are not licensed by the CBN as MMO, DMB, MFB or Super Agent but provide financial services



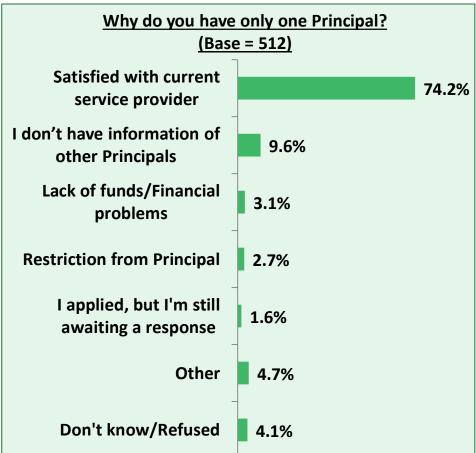




### **Business Locations of Agents**

- Agents surveyed reported different kind of business locations. The most common response was "kiosk" (36.2%)
- 74.2% of agents who have only one Principal are satisfied with them

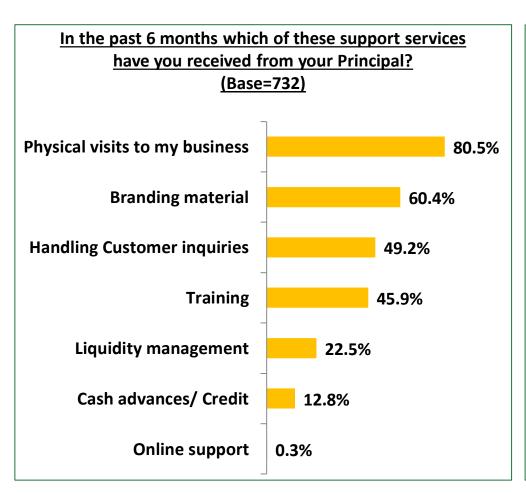


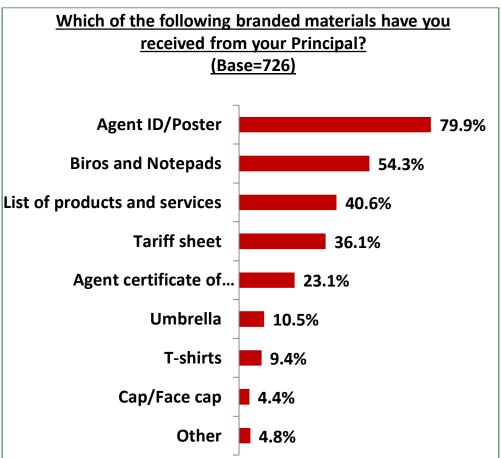




### **Support Agents Receive from Financial Services Providers**

- In the past 6 months, many of the agents surveyed said that they receive physical visits to their business
- Agent ID/Poster is the most frequent branded material received from financial services providers

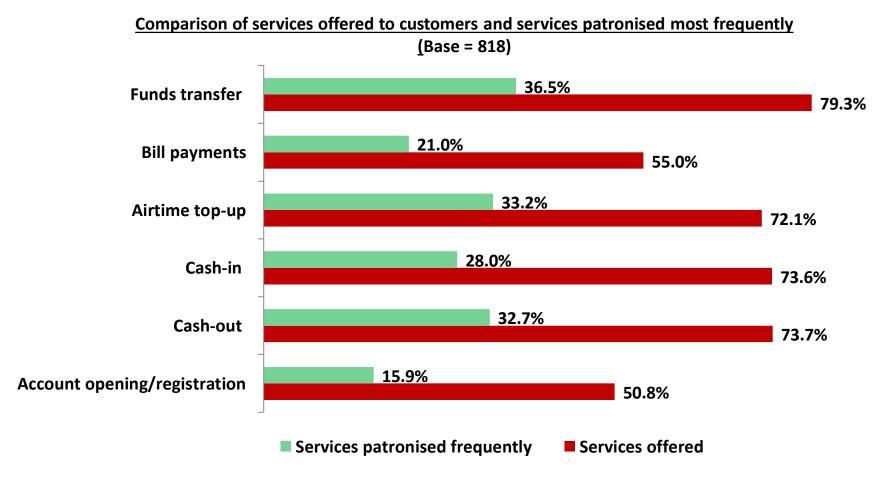






### **Services Offered by Agents**

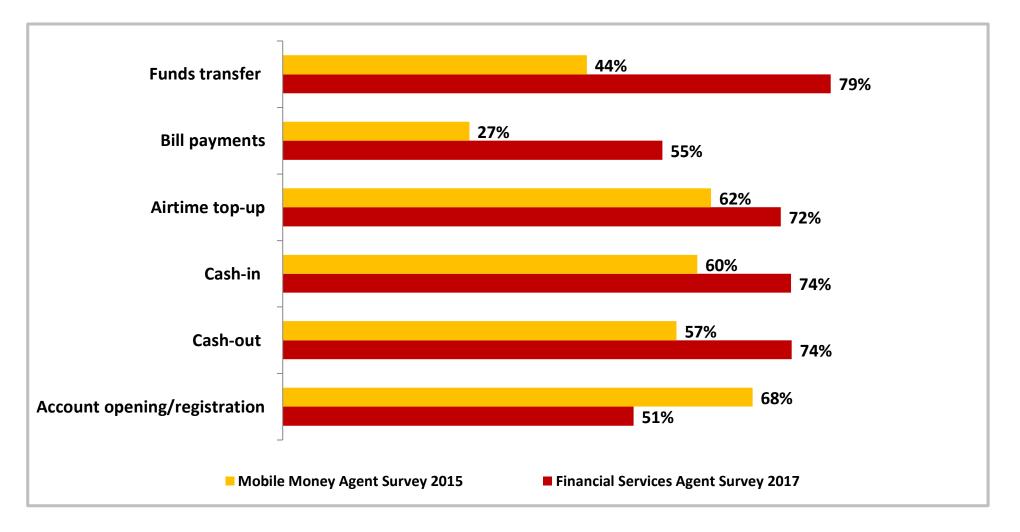
The service most commonly offered by the agents surveyed was funds transfer, which is offered by 79.3% of them. Over a third of the agents (36.5%) say that funds transfer is the service customers patronised most frequently





## Apart From Account Opening, Uptake of Other Services Offered by Agents has Increased between 2015 and 2017

From 2015 to 2017, uptake of 'fund transfer' has increased by 35%



- EFInA Mobile Money Agent Survey 2015
- EFInA Financial Services Agent Survey 2017

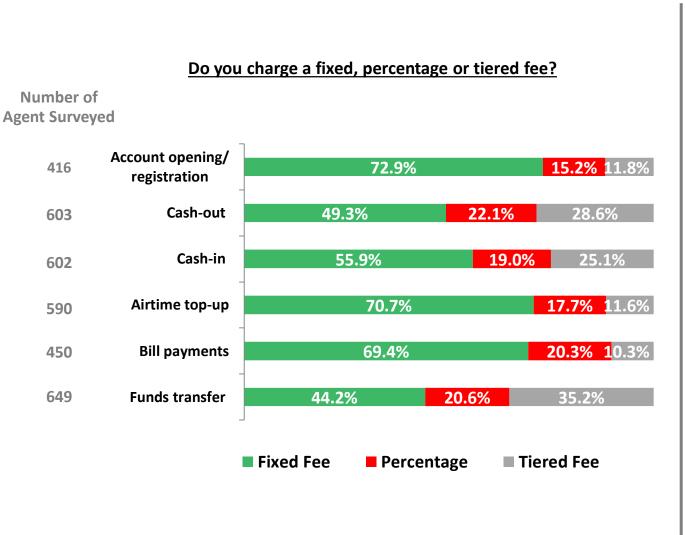


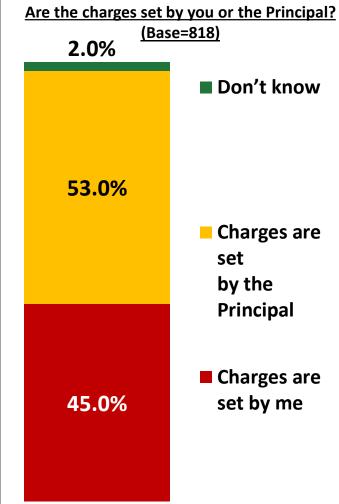
C. Pricing of Financial Services Provided by Agents



## More Than 40% of the Agents Surveyed Charge a Fixed Fee on the Product They Offered

Up to half (45%) of the agents surveyed said that they set the price they charge customers







## Some of the Agents Charge more than the Amount Stipulated in the CBN Guide to Bank Charges

|                 | Maximum Fee Charged*      |                                     |
|-----------------|---------------------------|-------------------------------------|
| Products        | Fixed<br>( <del>N</del> ) | Percentage of Transaction Value (%) |
| Cash-out        | <del>N</del> 1,000        | 50%                                 |
| Cash-in         | <del>N</del> 300          | 50%                                 |
| Funds transfer  | <del>N</del> 1,000        | 50%                                 |
| Account opening | <del>N</del> 200          | 5%                                  |
| Airtime         | <del>N</del> 20           | 5%                                  |
| Bill<br>payment | <del>N</del> 500          | 10%                                 |

| Charges as stipulated by the CBN**  |
|---|
| No charge   |
| On-Us Agent – N100<br>Off-Us Agent – Minimum of N50 subject to 1.5% of<br>transaction value or N500, whichever is lower   |
| Minimum of N50 subject to 1% of transaction value or N300, whichever is lower (Sending to Account Holder) Minimum of N50 subject to 1.5% of transaction value or N500, whichever is lower (Sending to Non-Account Holder) |
| No charge   |
| <del>N</del> 100  |

<sup>\*</sup>Some of the agents did not provide information on fee charged

<sup>\*\*</sup>Source: CBN's Guide to Charges by Banks and Other Financial Institutions in Nigeria (2017)



## The Agents Who Use a Tiered Fee Structure Charge higher than the CBN Stipulated Pricing

|                 | Tiered*                                   |  |
|-----------------|---|--|
| Products        | Transaction Value<br>( <del>N</del> )     | Average<br>Fee Charged<br>( <del>N</del> ) |
|                 | N10,000 and below                         | <del>N</del> 150                           |
| Cash-out        | N10,001 - N50,000                         | <del>N</del> 180                           |
|                 | <del>N</del> 50,000 and above             | <del>N</del> 240                           |
|                 | N10,000 and below                         | <del>N</del> 130                           |
| Cash-in         | <del>N</del> 10,001 – <del>N</del> 50,000 | <del>N</del> 180                           |
|                 | N50,000 and above                         | <del>N</del> 400                           |
|                 | N10,000 and below                         | <del>N</del> 140                           |
| Funds Transfer  | N10,001 - N50,000                         | <del>N</del> 230                           |
|                 | N50,000 and above                         | <del>N</del> 300                           |
| Account opening |   | <del>N</del> 30                            |
| Airtime         |   | <del>N</del> 50                            |
| Bill            | N5,000 and below                          | <del>N</del> 100                           |
| Payment         | Above <del>N</del> 5,000                  | <del>N</del> 140                           |

| Charges as stipulated by the CBN**  |
|---|
| No charge   |
| On-Us Agent – N100<br>Off-Us Agent – Minimum of N50 subject to 1.5% of<br>transaction value or N500, whichever is lower   |
| Minimum of N50 subject to 1% of transaction value or N300, whichever is lower (Sending to Account Holder) Minimum of N50 subject to 1.5% of transaction value or N500, whichever is lower (Sending to Non-Account Holder) |
| No charge   |
| <del>N</del> 100  |

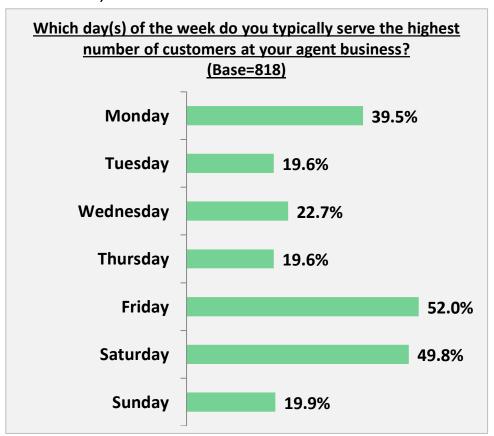
<sup>\*</sup>Some of the agents did not provide information on fee charged

<sup>\*\*</sup>Source: CBN's Guide to Charges by Banks and Other Financial Institutions in Nigeria (2017)



### Agents Typically Serve More Customers at the End and Beginning of the Week. However, Agent Revenues Remain Low

- The median number of customers served on the least busy day is five customers
- The median number of customers served on the busiest day is 20 customers
- Among agents surveyed who were aware of and willing to disclose their average monthly commission earned, their commissions ranged from N100 to above N200,000, with a median value of N5,000





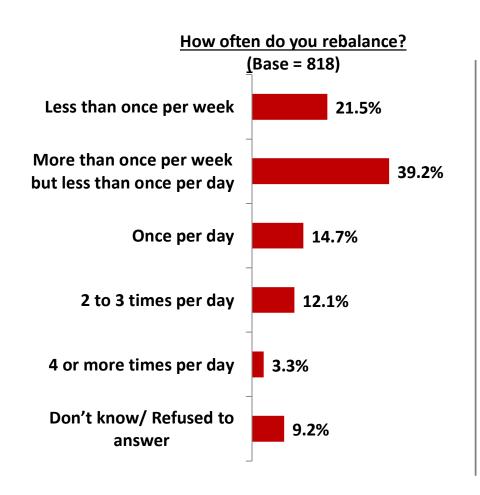


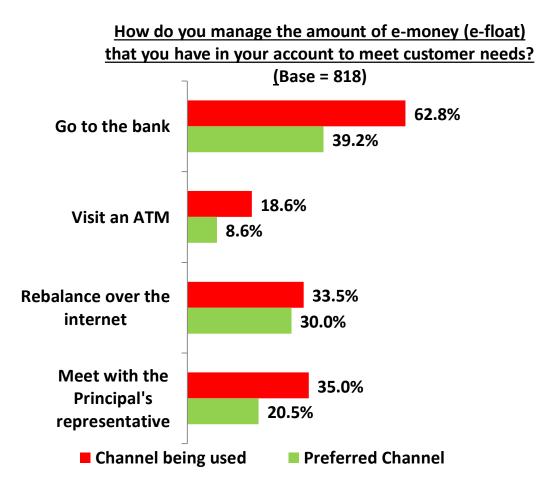




### **Float Management**

- The median amount of cash and e-float kept as trading float is N50,000
- The most frequent response for how agents rebalance their float is from the bank
- 39.2% of agents rebalance their float more than once a week, but less than once per day

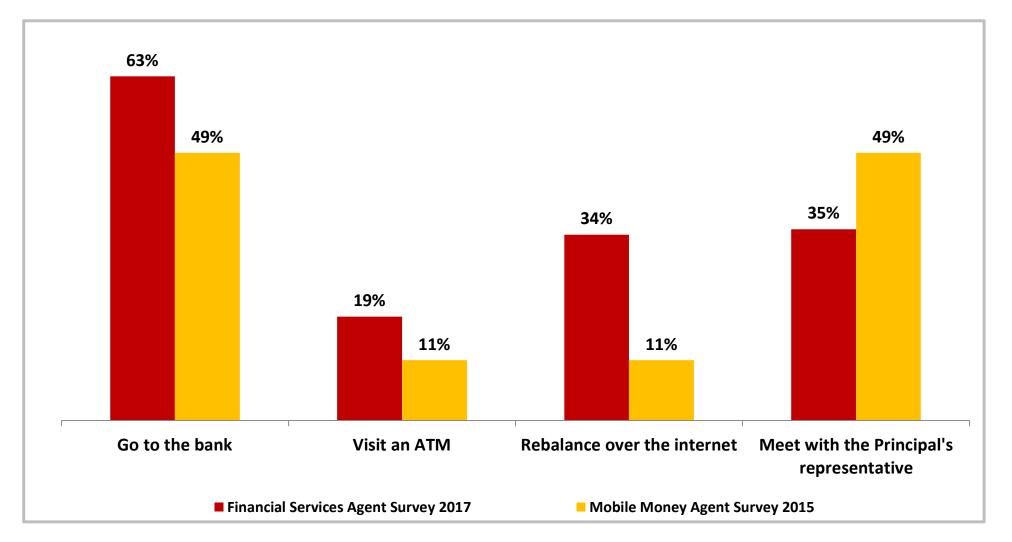






## Between 2015 and 2017, most Agents have adopted other Channels of Rebalancing (Bank, ATM and Internet)

From 2015 to 2017, use of Principal's representative for rebalancing has decreased by 14%



- EFInA Mobile Money Agent Survey 2015
- EFInA Financial Services Agent Survey 2017



## **Time Taken to Rebalance**

The internet is the fastest means to rebalance for agents followed by ATMs

| Rebalancing channels |                                    |                        | Т                  | ravel Time          |                         |            |
|----------------------|------------------------------------|------------------------|--------------------|---------------------|-------------------------|------------|
| BANK                 | Go to the bank                     | 12.8%                  | 37.5%              | 24.7%               | 24.9%                   | 0.2%       |
|                      |                                    | Less than 5<br>minutes | 5 to 15<br>minutes | 16 to 30 minutes    | More than 30 minutes    | Don't know |
| ATM                  | Visit an ATM                       | 22.4%                  | 45.5%              | 16.7%               | 14.7%                   | 0.6%       |
|                      |                                    | Less than 5 minutes    | 5 to 15<br>minutes | 16 to 30<br>minutes | More than 30 minutes    | Don't know |
|                      |                                    |                        |                    | . ==:/              | 0.00/                   |            |
|                      | Rebalance over the internet        | 65.5%                  | 25.9%              | 4.7%                | 2.9%                    | 1.1%       |
|                      |                                    | Less than 5 minutes    | 5 to 15<br>minutes | 16 to 30 minutes    | More than 30 minutes    | Don't know |
|                      |                                    |                        |                    |                     |                         |            |
|                      | Meet with a financial              | 18.5%                  | 32.4%              | 22.0%               | 22.6%                   | 4.5%       |
|                      | services provider's representative | Less than 5 minutes    | 5 to 15<br>minutes | 16 to 30<br>minutes | More than<br>30 minutes | Don't know |

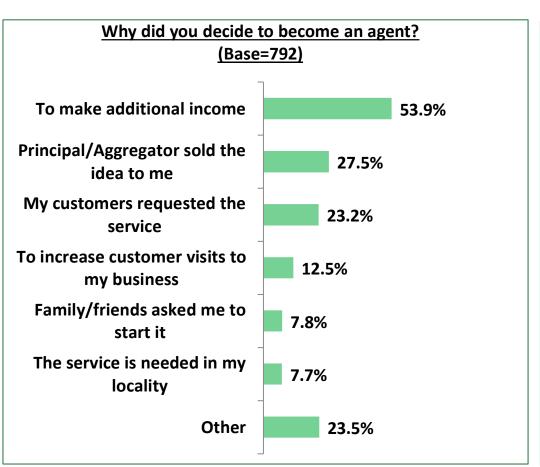


E. Agents' Motivation, Perceptions and Challenges for Providing Financial Services



## Additional Income is a Major Motivation for becoming an Agent

- More than half of the agents surveyed said that they became agents to make additional income
- About 50% of the agents reported that it took them about a week to register as an agent

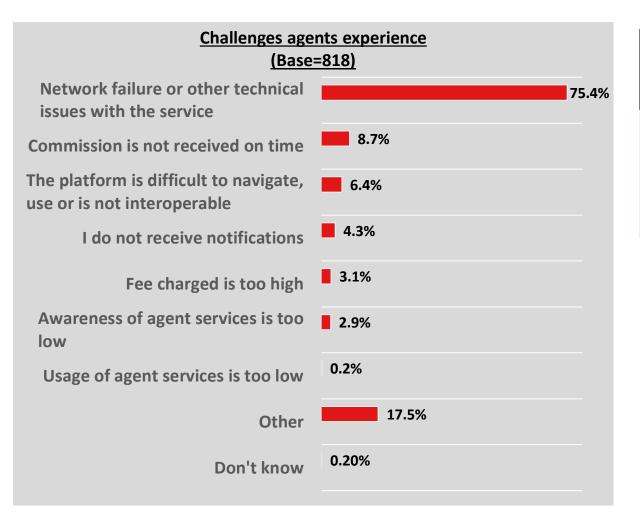






## Network Failure and other Technical Issues are the Main **Challenges being Faced by Agents and Customers**

- Network failure and technical issues are frequently faced by agents (75.4%)
- The top challenges customers frequently complain about is unavailability of the service (52.7%), transaction failure (35.1%) and that they do not receive notifications on their accounts (23.3%)

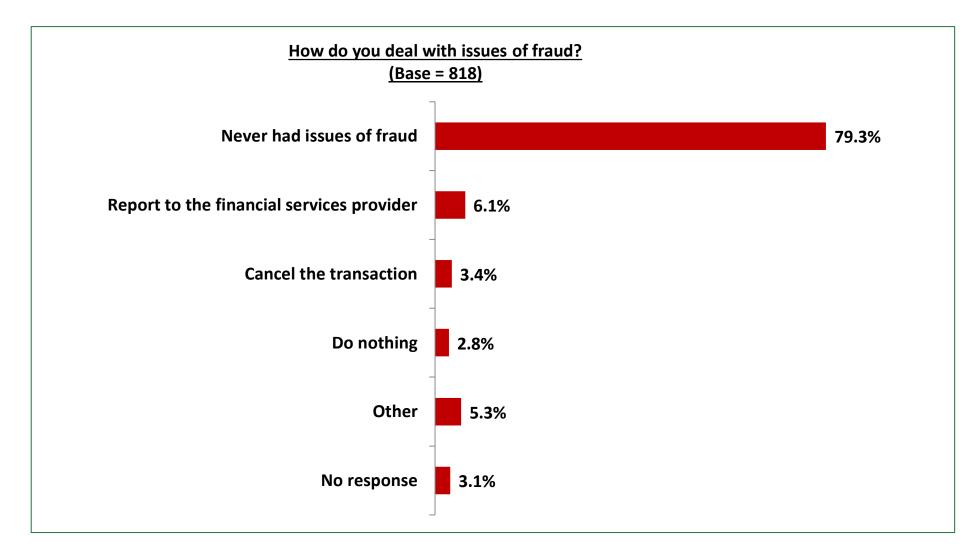


| Challenges customers frequently complain about (Base=442) |       |  |  |  |  |  |
|---|-------|--|--|--|--|--|
| Service is usually unavailable                            | 52.7% |  |  |  |  |  |
| Transaction typically fails                               | 35.1% |  |  |  |  |  |
| Do not receive notifications (e,g.,<br>SMS alerts)        | 23.3% |  |  |  |  |  |
| Platform is slow  | 17.6% |  |  |  |  |  |



## The Rate of Fraud Experienced by Agents is generally Low

79.3% of agents surveyed said that they have not had any issues of fraud



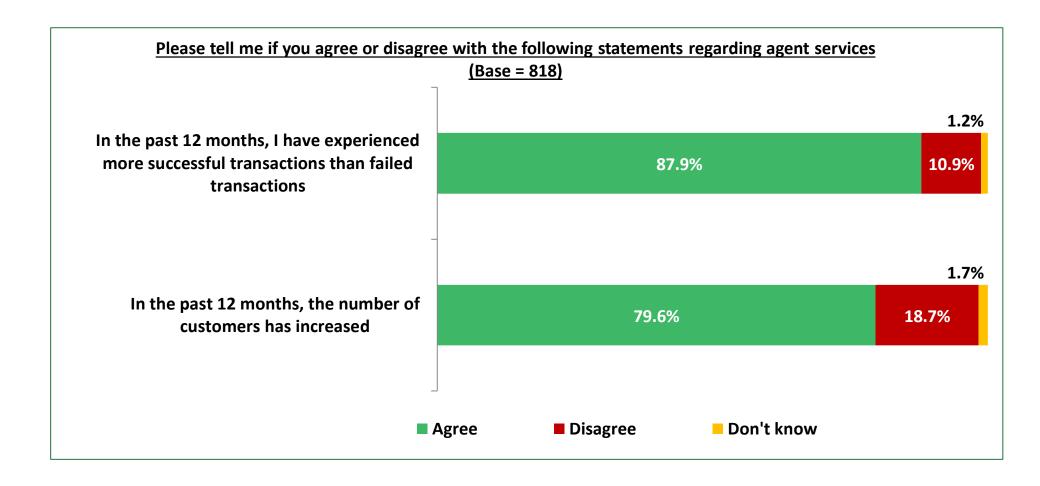


G. Recommendations from Agents on How to Drive the Uptake and Usage of Agent Services



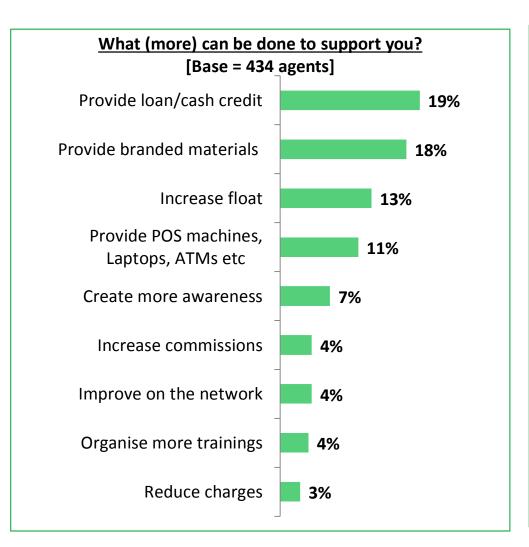
### **Agents Have Recorded more Successful Transactions and Increased Number of Customers in The Past Twelve Months**

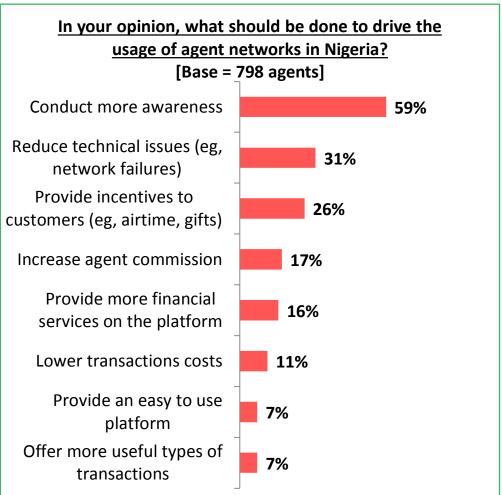
79.6% of agents surveyed said that the number of customers they serve has increased in the past 12 months





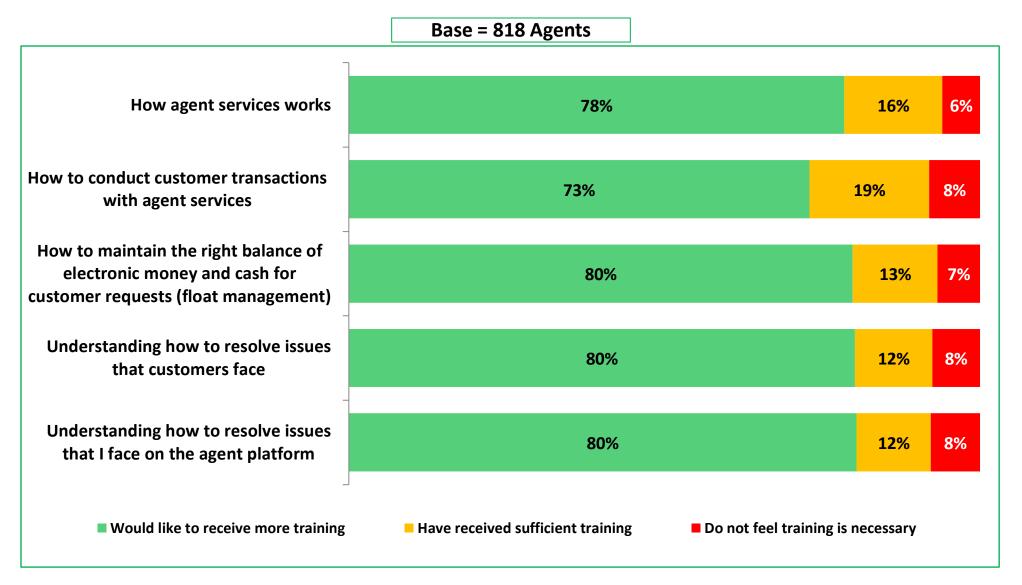
# The Agents recommend that Customer Awareness Programs, Provision of Credit and Branding Materials to Agents will Promote the Utilisation of Agent Services







### 80% of the Financial Services Agents would like to receive **Training on Issue Resolutions and Float Management**





## **Conclusions and Recommendations**

- The most common reason why agents decided to provide the services is to make additional income. Not surprisingly, agents charge more than the stipulated price to earn more money. There is a need to allow market forces determine the price for agent services to enable its profitability
- Agents require several training needs on topics such as how to maintain the right balance of electronic float; how to resolve issues that customers face, and; how to resolve issues that they face on the agent platform. These are significant issues that need to be addressed by operators as it is limiting the growth of agent networks.
- Agents also require awareness campaign initiatives to bring customers to their agent locations. This is important as it will help drive revenues for all stakeholders in the business.
- Beside Account Opening, uptake of agent services has increased in the past 2 years. Specifically, uptake of 'fund transfer' has increased significantly. Funds transfer is the most profitable service for agents and the most frequently patronised product for customers. Therefore, interoperability within the platform of all operators will benefit the entire industry as well as grow the agent network.



### How EFInA Intends to Deepen Financial Inclusion in Nigeria

### Enhance collaborative efforts through EFInA's pillars

Review status, understand challenges, leverage opportunities

#### Research

- Continue to provide credible market information on the Nigerian financial sector
- Disseminate bespoke results at EFINA breakfast series, working groups and at stakeholders' events

Support stakeholder linkages for an enabling environment

### **Advocacy**

· Work closely with regulators &

policy makers in Nigeria to foster an enabling environment for innovative inclusive financial services and products for the unbanked and under-banked segments Provide incentives for developing innovative products and services

#### **Innovation Fund**

- Host and facilitate innovation fora to trigger debate and ideas about pertinent issues.
- Financial support for new ideas and approaches to expanding financial access to the un-banked and under-banked segments

Support capacity to implement

### **Capacity Building**

- Provide linkages between local stakeholders and experts who can help with the development and implementation of inclusive products
- Facilitate skills acquisition through opportunities to attend training sessions or interact with success stories within and beyond Nigeria

Primary efforts will target selected thematic areas

Women, Northern Nigeria, Mobile Money, Non-Interest Finance, Micro Savings, Micro Loans & Micro Insurance, Financial Literacy



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